

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major Initiatives and highlights that were proposed and executed throughout the program year.

In 2017, the City of Gary was awarded funding under the following formula grant programs: Community Development Block Grant (CDBG) \$3,025,987; HOME Investment Partnerships Program (HOME) \$573,363; and Emergency Solutions Grants (ESG) \$270,715. The City of Gary also received Section 108 Loan funds \$6,000,000 in 2015 and began expending the funds in 2017.

During PY 2017, with CDBG grant funds Improvements were made to the Hudson-Campbell Sports and Fitness Center, Reconstruction of curbs and sidewalks were performed at Reed Park, 15th and Connecticut St., 33 Gary income eligible homeowners received rehabilitation grants under the Housing Repair and Senior Repair Programs; 3 Gary income eligible homeowners received emergency rehabilitation grants under the Emergency Repair Program; 4 properties, acquired under the NSP1 and NSP3 grants, received rehabilitation under the Neighborhood Rehab Program and two (2) properties were conveyed to the tenants occupying the properties under a lease/purchase agreement; 2,619 persons were assisted with public services provided by several agencies and city departments which included 47 homeless persons assisted with transitional housing services under The Ark Shelter; 123 victims of domestic violence and 145 homeless persons provided shelter and services; and 21 persons provided non-shelter services such as food, clothing, and counseling under the Rainbow Shelter; 84 structures were cleared and/or demolished under the Demolition Program administered by the City of Gary Department of Redevelopment; 1,040 properties received code violations under the Code Enforcement Program administered by the City of Gary Building Department which included 998 housing units and 42 commercial units and 40 businesses/entrepreneurs were provided instructor-led classroom training and technical assistance which resulted in the creation of 12 full-time equivalent jobs. 24 were existing businesses and 16 were new businesses.

With HOME grant funds Habitat for Humanity of NWI successfully completed the construction of three (3) new single family affordable homes in the Field of Dreams project area in the Midtown section of the City. All three (3) homes, 1801, 1802, and 1811 Adams St. were sold to income eligible families at 30%-80% of the Area Median Income. Currently, another property located at 1819 Adams St. is underway. The Rental Assistance Program provided 44 very low-income families assistance with rent and/or security deposits. The First-Time Homebuyer's Program provided 2 income eligible households with down payment assistance for the purchase 2 homes in the City of Gary.

With ESG grant funds Homeless prevention services were provided to 130 persons who were at imminent risk of homelessness or seeking

shelter in the form of rental and/or utility payment assistance; shelter services were provided to 256 homeless/runaway teens aged 11-18 years old; shelter services were provided to 145 homeless persons; Rapid Re-Housing assistance services were provided to 78 persons in the form of financial assistance and housing relocation and stabilization services.

With Blight Elimination Program funds 15 properties were demolished and included greening of the sites. With Section 108 Loan funds improvements were made to the Hudson-Campbell Sports and Fitness Center.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected Strategic Plan	Actual Strategic Plan	Percent Complete	Expected Program Year	Actual Program Year	Percent Complete
AM-1 Overall Coordination	Administration	CDBG: \$ / HOME: \$ / ESG: \$	Other	Other	15	0	0.00%	3	0	0.00%
CD-1 Community Facilities	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$ / Section 108: \$5000000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		66160	0	0.00%

CD-1 Community Facilities	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$ / Section 108: \$5000000	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
CD-2 Infrastructure	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	41875	83810	200.14%	6585	83810	83810	2329	1840	2329	2329	2329	2329	2329	83810	1,272.74%
CD-3 Public Services	Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	11975	2329	19.45%	1840	2329	2329	2329	1840	2329	2329	2329	2329	2329	2329	126.58%
CD-3 Public Services	Non-Housing Community Development	CDBG: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0		0	0	0	0	0	0	0	0	0	0	0	0
CD-3 Public Services	Non-Housing Community Development	CDBG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0		0	0	0	0	0	0	0	0	0	0	0	0
CD-4 Public Safety	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0			0	0	0			0	0	0	0	0	0
CD-4 Public Safety	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	0	0			0	0	0			0	0	0	0	0	0

CD-4 Public Safety	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$	Other	Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CD-5 Code Enforcement	Non-Housing Community Development	CDBG: \$	Buildings Demolished	Buildings	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CD-5 Code Enforcement	Non-Housing Community Development	CDBG: \$	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	4500	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%
CD-5 Code Enforcement	Non-Housing Community Development	CDBG: \$	Other	Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%
CD-6 Revitalization	Non-Housing Community Development	CDBG: \$	Facade treatment/business building rehabilitation	Business	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CD-6 Revitalization	Non-Housing Community Development	CDBG: \$	Rental units rehabilitated	Household Housing Unit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CD-6 Revitalization	Non-Housing Community Development	CDBG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	10	2	10	2	2	2	2	2	2	2	2	2	2	2	20.00%
CD-6 Revitalization	Non-Housing Community Development	CDBG: \$	Buildings Demolished	Buildings	150	84	150	84	84	84	84	84	84	84	84	84	84	84	56.00%
CD-6 Revitalization	Non-Housing Community Development	CDBG: \$	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

CD-7 Historic Preservation	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$	Facade treatment/business building rehabilitation	Business	0	0				
CD-7 Historic Preservation	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$	Rental units rehabilitated	Household Housing Unit	0	0				
CD-7 Historic Preservation	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	0	0				
CD-7 Historic Preservation	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	0	0				
CD-7 Historic Preservation	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$	Other	Other	0	0				
ED-1 Employment	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$	Jobs created/retained	Jobs	0	0				
ED-1 Employment	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$	Businesses assisted	Businesses Assisted	0	0				
ED-2 Financial Assistance	Non-Housing Community Development	CDBG: \$	Facade treatment/business building rehabilitation	Business	0	0				
ED-2 Financial Assistance	Non-Housing Community Development	CDBG: \$	Jobs created/retained	Jobs	0	0				

ED-2 Financial Assistance	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	0	40	48	40	83.33%
ED-2 Financial Assistance	Non-Housing Community Development	CDBG: \$	Other	Other	0	0			
ED-3 Redevelopment Program	Non-Housing Community Development	CDBG: \$	Facade treatment/business building rehabilitation	Business	0	0			
ED-3 Redevelopment Program	Non-Housing Community Development	CDBG: \$	Brownfield acres remediated	Acre	0	0			
ED-3 Redevelopment Program	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	0	0			
ED-3 Redevelopment Program	Non-Housing Community Development	CDBG: \$	Buildings Demolished	Buildings	0	0			
ED-3 Redevelopment Program	Non-Housing Community Development	CDBG: \$	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	0	0			
ED-3 Redevelopment Program	Non-Housing Community Development	CDBG: \$	Other	Other	0	0			
ED-4 Training	Non-Housing Community Development	CDBG: \$ / ESG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0			

HO-2 Prevention and Housing	Homeless	HOME: \$80805 / ESG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0							
HO-2 Prevention and Housing	Homeless	HOME: \$80805 / ESG: \$	Homelessness Prevention	Persons Assisted	680	0	0.00%	125	0				0.00%
HO-2 Prevention and Housing	Homeless	HOME: \$80805 / ESG: \$	Housing for Homeless added	Household Housing Unit	0	0							
HO-3 Housing	Homeless	CDBG: \$ / HOME: \$ / ESG: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0							
HO-3 Housing	Homeless	CDBG: \$ / HOME: \$ / ESG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0							
HO-3 Housing	Homeless	CDBG: \$ / HOME: \$ / ESG: \$	Homelessness Prevention	Persons Assisted	0	0							
HO-3 Housing	Homeless	CDBG: \$ / HOME: \$ / ESG: \$	Housing for Homeless added	Household Housing Unit	0	0							
HO-3 Housing	Homeless	CDBG: \$ / HOME: \$ / ESG: \$	Housing for People with HIV/AIDS added	Household Housing Unit	0	0							
HO-4 Continuum of Care	Homeless	CDBG: \$ / ESG: \$	Other	Other	5	0	0.00%	1	0				0.00%
HS-1 Housing Rehabilitation	Affordable Housing	CDBG: \$ / HOME: \$126548	Homeowner Housing Rehabilitated	Household Housing Unit	92	17	18.48%	44	17				38.64%

HS-2 Housing Construction	Affordable Housing	HOME: \$	Homeowner Housing Added	Household Housing Unit	150	0	0.00%	3	0	0.00%
HS-3 Home Ownership	Affordable Housing	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	22		0	22	
HS-3 Home Ownership	Affordable Housing	CDBG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	0	0		0	0	
HS-3 Home Ownership	Affordable Housing	CDBG: \$	Direct Financial Assistance to Homebuyers	Households Assisted	196	0	0.00%			
HS-4 Fair Housing	Affordable Housing	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	98		50	98	196.00%
HS-4 Fair Housing	Affordable Housing	CDBG: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	216	0	0.00%			
HS-5 Public Housing	Public Housing	CDBG: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0				
HS-5 Public Housing	Public Housing	CDBG: \$	Rental units constructed	Household Housing Unit	0	0				

HS-5 Public Housing	Public Housing	CDBG: \$	Rental units rehabilitated	Household Housing Unit	0	0				
HS-5 Public Housing	Public Housing	CDBG: \$	Homeowner Housing Added	Household Housing Unit	0	0				
HS-5 Public Housing	Public Housing	CDBG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	0	0				
SN-1 Social Services	Non-Homeless Special Needs	CDBG: \$ / HOME: \$ / ESG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0				
SN-2 Housing	Non-Homeless Special Needs	CDBG: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	300	0	0.00%			
SN-2 Housing	Non-Homeless Special Needs	CDBG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	40	7	17.50%	13	7	53.85%
SN-3 Public Facilities	Non-Homeless Special Needs	CDBG: \$ / HOME: \$ / ESG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0				

Table 1 - Accomplishments -- Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan,

giving special attention to the highest priority activities identified.

The City of Gary's 2017 Table 1 - Accomplishments - Program Year and Table 2 - Accomplishments - Strategic Plan to Date have been revised. Please see Attachment 5.

During 2017, the City addressed activities with a high priority, with CDBG funds, under the goals established in the 2017 Annual Action Plan:

Housing Priority

- Goal 1 HS-1 Housing Rehabilitation was addressed by continuing to fund the Housing Repair and Emergency Repair rehabilitation programs, which assisted 25 Gary residents, to rehabilitate the existing residential housing stock occupied by low to moderate income Gary homeowners to correct code violations, promote energy efficiency, weatherization, and accessibility improvements; and by continuing to fund the Neighborhood Rehab Program to rehabilitate homes acquired under the NSP grants to be sold to income eligible homebuyers which conveyed 2 homes to the tenants occupying the homes under a lease/purchase agreement.
- Goal 4 HS-4 Fair Housing was addressed by continuing to fund the Gary Human Relations Commission which included promotion of fair housing choice through education, outreach, enforcement of and compliance with the Fair Housing Act, seminars, training, and informational material which assisted 98 persons.

Community Development Priority

- Goal 9 CD-2 Infrastructure was addressed by providing the reconstruction of curbs and sidewalks at Reed Park at 15th & Connecticut St.
- Goal 10 CD-3 Public Services was addressed by providing 2,521 persons with public services which included after school, recreational and mentoring programs for youth through the Gary Youth Services Bureau, YWCA, and Gary Literacy Coalition; health services programs for pregnant and parenting women and those with Sexually Transmitted Diseases through the Gary Health Department; shelter operations for victims of domestic violence and transitional housing services through the Gary Commission for Women; and pre-homeownership and post-homeownership housing counseling services.
- Goal 11 CD-5 Code Enforcement was addressed by continuing to fund the Neighborhood Conservation/Code Enforcement program to remove and eliminate slum and blighting conditions which cited 1,098 properties of which 1,024 were residential and 74 were commercial.
- Goal 12 CD-6 Revitalization was addressed by continuing to fund the Demolition Program to promote neighborhood revitalization

- strategies through the demolition and/or clearance of 84 unsafe structures of which 78 were residential and 6 were commercial.
- Goal 15 CD-1 Community Facilities was addressed by providing funding for improvements to the Hudson-Campbell Sports & Fitness Center.

Administration, Planning, and Management Priority

- Goal 14 AM-1 Overall Coordination was addressed by continuing to fund program management and oversight for the operations of the CDBG grant.

Economic Development Priority

- Goal 13 ED-2 Financial Assistance was addressed by funding a Gary Small Business Development and Expansion Initiative program to provide instructor-led classroom training, technical assistance (one on one and small group business counseling), and access to capital resources for nascent, new, expanding, and high-growth potential small businesses owned by Gary residents.

CDBG Use of Funds to address Priorities and Objectives

During 2017, the City addressed activities with low priority, under the goals established in the 2017 Annual Action Plan: Homeless Priority - Goal 5 HO-1 Operation/Support was addressed by continuing to provide funding for the operations of an emergency shelter for victims of domestic violence to the Gary Commission for Women which served 123 persons; Goal 7 HO-4 Continuum of Care was addressed by continuing to provide funding for the operations of the Continuum of Care Network of NWI. Other Special Needs Priority - Goal 8 SN-2 Housing was addressed by continuing to provide funding for the Senior Rehab program which provided rehabilitation to 11 low to moderate income single family owner-occupied elderly Gary residents to correct code violations, promote energy efficiency, weatherization, and accessibility improvements. Progress Not Made Towards Meeting Goals and Objectives- The City of Gary did not make progress toward meeting several 2017 goals and objectives due to the delay in receiving our 2017 entitlement. 2017 goals and objectives were accomplished using prior year 2016 funding. CDBG Funding for the Gary Commission for Women Ark Transitional Housing Operations activity for 2017 was cancelled due to the facility closing in August, 2017 and now renamed the Rainbow-Ark Shelter which is being used as the shelter for homeless women and their children and victims of domestic violence. Gary Commission for Women Rainbow Shelter activity has not expended its 2016 ESG funds. The GCFW is making efforts to expend

these funds and if not, these funds will be reallocated to another organization. All other ESG projects are continuing to expend prior year 2016 funds. In 2017, the 2016 AAP was amended to add an Owner-Occupied Rehabilitation Program (OORP) that would assist approximately 10 households. The OORP was also funded in 2017 in the amount of \$126,548 with a grant up to a maximum of \$40,000. The 2017 Annual Action Plan incorrectly stated that it would assist approximately 10 households, but at \$40,000 per household this program would only be able to assist 3 households. The Owner-Occupied Rehabilitation Program is finally receiving responses. Two mail-outs were sent to residents in the University Park West Target Area and the City received 3 inquiries. One of the three has completed the application process and is now being sent out for bid. The other two have requested further information. Consideration is now being given to send mail-outs to residents of the Emerson Target Area.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME	ESG
White	212	3	146
Black or African American	2,369	45	533
Asian	3	0	1
American Indian or American Native	4	1	0
Native Hawaiian or Other Pacific Islander	0	0	1
Total	2,588	49	681
Hispanic	133	0	77
Not Hispanic	2,524	49	639

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

Please note that the numbers above do not represent all persons assisted with CDBG, HOME, and ESG funds. An additional table was added to show 2 additional race categories (Black/African American and White and Other Multi-Racial) and also Declined which are not listed in the table shown above.

The City of Gary's population is predominantly Black or African American and of mixed races, therefore the majority of families assisted are Black or African American. There continues to be an influx of persons from the Chicago area seeking services offered in the City of Gary. This can be attributed to the high crime rate in Chicago, a search for a cheaper cost of living, and possibly the lack, cut or elimination of services in Chicago.

With the use of CDBG funds, most of the families received assistance through the several public services and housing rehabilitation programs offered by the City. With the use of HOME funds, most of the families were assisted through the Rental Assistance Program (TBRA) administered by the Continuum of Care of NWI. With the use of ESG funds, most families were assisted with shelter services through the Rainbow and Crisis Center emergency shelter programs, homelessness prevention services through Catholic Charities, and rental assistance through the ESG Rapid Re-housing Program.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	CDBG	3,025,987	0
HOME	HOME	573,363	0
HOPWA	HOPWA		
ESG	ESG	270,715	0
Section 108	Section 108	6,000,000	2,231,000
Other	Other		

Table 3 - Resources Made Available

Narrative

In 2017, the City of Gary was awarded funding under the following formula grant programs: Community Development Block Grant (CDBG) \$3,025,987; HOME Investment Partnerships Program (HOME) \$573,363; and Emergency Solutions Grants (ESG) \$270,715. The City of Gary also received Section 108 Loan funds \$6,000,000 in 2015 and began expending the funds in 2017.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Citywide	88	100	City-wide

Table 4 – Identify the geographic distribution and location of investments

Narrative

The City of Gary identified a city-wide geographic area in the 2017 Annual Action Plan. Attachment 5 includes spreadsheets identifying the geographic distribution from all funding by census tract in the City and locations of investments.

The City of Gary invested CDBG funds, which includes the Section 108 Loan, in the amount of \$4,181,830 and invested HOME funds in the amount of \$43,432 in the Emerson Area. The City of Gary invested CDBG funds in the amount of \$140,974 and invested HOME funds in the amount of \$294,209 in the Horace Mann Area. The City of Gary invested CDBG funds in the amount of \$236,670 in the University Park Area. The City of Gary invested CDBG funds in the amount of \$28,053 and invested HOME funds in the amount of \$254,289 in the Midtown Area. The City of Gary invested CDBG funds in the amount of \$25,303 and invested BEP funds in the amount of \$12,700 in the Aetna Area.

- Total invested in the Aetna Area from all sources - \$38,003
- Total invested the Emerson Area from all sources - \$4,347,394

- Total invested in the Horace Mann Area from all sources - \$435,183
- Total invested in the Midtown Area from all sources - \$282,342
- Total invested in the University Park Area from all sources - \$236,670

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

The CDBG program does not require a match, but the City of Gary gives consideration to projects with additional funding sources. The City of Gary is on the list of participating jurisdictions considered to be in fiscal and severe fiscal distress; therefore the HOME matching requirement has been reduced 100%. The City of Gary gives extra consideration to HOME projects with additional funding sources. Under the Emergency Solutions Grants Program subrecipients are required to provide a 100% match for the fund allocation received. Matching requirements were satisfied by requiring service providers to submit a match expenditure worksheet.

ESG Match included:

- PY 2017 Catholic Charities \$56,000 = \$21,300 Catholic Charities; \$5,000 In-Kind Services; \$29,700 Lake Area United Way (LAUW)
- PY 2017 Crisis Center, Inc. \$104,100 = \$100,000 Anderson Foundation; \$4,100 Runaway Homeless Youth (RHY)
- PY 2017 Gary Commission for Women (Rainbow) \$20,698 = \$20,698 Indiana Criminal Justice Institute (VOCA)
- PY 2017 Continuum of Care Network of NWI \$69,615 (\$44,615 RRH, \$25,000 DC) = \$68,000 Sojourner Truth House; \$1,615 Lake County Minority Health Coalition

Land owned by the City of Gary in the 1800 Block of Adams St. was donated to Habitat for Humanity of NWI which completed the new construction of three affordable single-family homes which were sold to income eligible households in the 30-80% median income range. One home at 1819 Adams St. is still underway and should be completed in summer of 2018 and another two additional homes are anticipated to be completed in the summer or fall of 2018.

See Federal-State-Local Resources Leveraged Table

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	0

Fiscal Year Summary – HOME Match	
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	0
4. Match liability for current Federal fiscal year	0
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	0

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at beginning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
0	328,163	328,163	130,718	0

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	0	0	0			
Number	0	0	0			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	0	0	0			

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

MBE/WBE Report Narrative

There were no contract issued for HOME projects completed, no HOME assisted rental property owners, and no persons displaced during the reporting period January 1, 2017 to December 31, 2017.

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	69	101
Number of Non-Homeless households to be provided affordable housing units	35	32
Number of Special-Needs households to be provided affordable housing units	8	11
Total	112	144

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	69	101
Number of households supported through The Production of New Units	8	7
Number of households supported through Rehab of Existing Units	35	36
Number of households supported through Acquisition of Existing Units	0	0
Total	112	144

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The City of Gary's program year runs from January 1st to December 31st and it receives its entitlement late in the year. The 2017 goals are not being met with expenditures from 2017 funding, but are being met with expenditures from 2016 funding.

The One-Year Goals submitted in the 2017 Annual Action Plan have been revised due to numbers being reported inaccurately by the consultant that prepared the Plan. This also includes amendments to the

Plan and cancellation of projects/activities. The numbers shown below are the incorrect numbers and have been corrected in the table above.

The incorrect number of 660 for the One-Year Goal for the Number of Homeless households to be provided affordable housing units, identified by the consultant that prepared the Plan, were due to that fact that all homeless individuals proposed to be served by The Ark Shelter (60), The Rainbow Shelter (110), Crisis Center Alternative House (356), Catholic Charities Homeless Prevention (100), Continuum of Care RRH (25), and Tenant Based Rental Assistance (9) programs were included in this number. The correct number should actually be 69 (Catholic Charities Homeless Prevention Program 35, Continuum of Care Rapid Re-Housing Program 25, and Tenant Based Rental Assistance Program 9).

The incorrect number of 47 for the One-Year Goal for the Number of Non-Homeless households to be provided affordable housing units should have been 50, but now has been corrected to 35 due to the amendment to the description of the Housing Repair Program* which lead to a decrease in number of households to be assisted from 19 to 11 (a decrease of 8 households) and the description of the Owner-Occupied Rehabilitation Program incorrectly stated that it would assist 10 households and the correct number should have been 3 (a decrease of 7 households).

The incorrect number of 13 for the One-Year Goal for the Number of Special-Needs households to be provided affordable housing units has been revised to 8 due to the amendment to the description of the Senior Rehab Program* which lead to a decrease in the number of households to be assisted from 13 to 11 (a decrease of 5 households).

*The descriptions for the Housing Repair and Senior Rehab programs were amended to increase the maximum amount of assistance allowable for each qualifying household from \$10,000 to \$25,000. This increase was due to the City realizing that residents were in more of a need than what \$10,000 would cover in repairs and bring up to HQS standards. Therefore the total estimated number to be assisted from the Housing Repair Program decreased from 19 to 11 and the total estimated number to be assisted from the Senior Rehab Program decreased from 13 to 8.

In 2017, the 2016 AAP was amended to cancel HOME Investment Partnerships Program's CHDO Operating Project, the Ambassador Apartments Project, and the Washington Gardens Apartments Project. Funding from these projects were used to add an Owner-Occupied Rehabilitation Program (OORP) that would assist approximately 10 households. The OORP was also funded in 2017 in the amount of \$126,548 with a grant up to a maximum of \$40,000. The Plan incorrectly stated that it would assist approximately 10 households, but at \$40,000 per household this program would only be able to assist 3 households.

The Owner-Occupied Rehabilitation Program is finally receiving responses. Two mail-outs were sent to residents in the University Park West Target Area and the City received 3 inquiries. One of the three has completed the application process and is now being sent out for bid. The other two have requested

further information. Consideration is being given to send mail-outs to residents of the Emerson Target Area.

Discuss how these outcomes will impact future annual action plans.

The original numbers for the goals, proposed by the consultant in the original 2017 AAP, could have affected the future outcomes in achieving these goals. To prevent this from occurring in the future, the City will check numbers provided by the consultant to make sure that the goals are correct.

The numbers for the goals have been revised, therefore the outcomes should not be affected dramatically. The City's total one-year goal of 112 for households to be provided affordable housing was met by providing 144 total actual households with affordable housing. The one-year goal for the Number of Homeless households to be provided affordable housing units was 69 and the actual was 101 which is 160% of the one-year goal. The one-year goal for the Number of Non-Homeless households to be provided affordable housing units was 35 and the actual was 32 which is 91% of the one-year goal. The one-year goal for the Number of Special-Needs households to be provided affordable housing units was 8 and the actual was 11 which is 138% of the one-year goal.

The one-year goal for the annual number of households supported through rental assistance was 69 and the actual was 101 which is 160% of the one-year goal. The one-year goal for the affordable housing units annual number of households supported through the production of new units was 8 and the actual was 7 which is 88% of the annual goal. The goal for the annual number of households supported through rehab of existing units was 42 and the actual was 36 which is 86% of the annual goal.

By expending prior year funding year after year, the City of Gary will be always be one (1) year behind on our actual accomplishments for the 5-year goals. The City of Gary expended 2016 funds in 2017 and is now beginning to expend 2017 funds in 2018. It is the intent of the City to not fund activities that are not meeting their goals in future annual action plans.

The City of Gary is anticipating that the Owner-Occupied Rehabilitation Program will receive additional responses. Two mail-outs were sent to residents in the University Park West Target Area and the City received 3 inquiries. One of the three has completed the application process and is now being sent out for bid. The other two have requested further information. Consideration is being given to send mail-outs to residents of the Emerson Target Area.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	36	37
Low-income	1	8
Moderate-income	0	4

Total	37	49
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Table 13 – Number of Households Served

Narrative Information

Numbers in the table above represent information regarding 2017 accomplishments with prior year funding. One additional household should be included in the CDBG Actual under the Middle-Income category for NSP (120%) due to the Neighborhood Rehabilitation Program conveying 1 property to a tenant under a lease/purchase agreement.

The City of Gary provided 92 renter households with affordable housing assistance which includes 30 through the Catholic Charities Homeless Prevention Program, 18 through the CoC Rapid Re-housing Program, and 44 through the Rental Assistance Program. Gary also provided 7 owner households with affordable housing assistance which includes 3 owner households through the Habitat for Humanity Field of Dreams Project, 2 through the First Time Homebuyers Program, and 2 through the Neighborhood Rehab Program where 2 properties were conveyed to the tenants under a lease/purchase agreement.

The City of Gary provided a total of 144 households with affordable housing assistance through the following projects: **Number of Special-Needs households provided affordable housing units**– 11 extremely low-income senior households received housing rehabilitation grants through the CDBG Senior Repair Program in order for them to remain in their homes. **Number of households supported through Housing Rehabilitation of existing owner unit** – 22 extremely low-income households received housing rehabilitation grants through the CDBG Housing Repair Program and 3 received housing rehabilitation grants through the CDBG Emergency Repair Program. **Housing Construction**– 3 households received affordable housing assistance through the construction of three new homes through the HOME Habitat for Humanity project (1 low-income, 2 moderate-income). **Homeownership Assistance** - 2 moderate-income households received affordable housing assistance through HOME First Time Homebuyers Program. **Homeownership** – Two properties, acquired with NSP grant funds, were conveyed to the tenants occupying the properties through a lease/purchase agreement. The tenants are now homeowners (1 low-income and 1 low-moderate middle income). **Rental Assistance**– 44 households received affordable housing assistance through the HOME Rental Assistance Program (37 extremely low-income, 7 low-income. With ESG funding, 39 extremely low-income households received rental assistance through the Catholic Charities Homelessness Prevention Program and 18 extremely low-income households received rental assistance through the Continuum of Care Rapid Re-Housing Program.

The City of Gary addressed worst case housing needs by providing funding to: Catholic Charities (Homelessness Prevention Program) where extremely low income individuals or families can receive utility assistance due to shut offs and rental arrears assistance due to eviction. Continuum of Care of

NWI (Rapid Rehousing Program) where homeless individuals and families can receive rapid re-housing rental assistance and housing relocation and stabilization services which may include payment of security, utility deposits, and rent. Rental Assistance Program (TBRA) where very low-income families or individuals who have critical and/or emergency housing needs are provided direct rental assistance on a short-term basis (up to 12 months).

The City of Gary addressed the accessibility needs of persons with disabilities by providing funding to several housing rehabilitation programs, administered by the Community Development Department, which provides grants for disabled access ramps to qualified single family owner-occupied homes and Gary Human Relations Commission's Fair Housing and Employment Rights Program which promotes fair housing awareness to housing service providers and community leaders with emphasis to the disadvantages/barriers in housing for disabled persons, veterans, and homeless individuals.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City of Gary with the support of the Continuum of Care works with multiple agencies and organizations to reach out to those identified as homeless including the unsheltered and includes assessing their individual needs. Two specific organizations, which are members of the Continuum of Care Network of the jurisdiction identified as the (Regional Health Care System's Path Grant Team and Marram's Community Health Center outreach team) do the "definitive street outreach" to the unsheltered through the daily process of going out into the community to the areas identified as locations frequented by the homeless. Marram's outreach team provides information relative to the support systems available and offers the health care services through their Federally Qualified Health Care (FQHC) system. The Regional Health Care System provides a case manager evaluator and has Shelter plus Care Permanent Housing for individuals found to be homeless and having mental illness or dual diagnosis. The Continuum of Care membership of approximately 60 agencies do outreach through their service offerings including providing soup kitchens, day shelters, and night shelters. The needs of the homeless are assessed by many of the Community of Care member organizations through their assessment tools, which includes the Homeless Management Information System (HMIS).

The Continuum of Care coordinates the annual Point-in-Time Count (PIT), which provides the outreach count for those individuals and families that are sheltered in the city's [emergency shelters, transitional housing, and youth crisis housing center that provides emergency and long-term housing] as well as counting those individuals/families/un-accompanied youth who are found to be un-sheltered.

One other system used in the outreach process for assisting the homeless eradication process is the 211 call systems that is funded through the United Way and housed and operated by the North West Indiana Community Action agency (NWICA).

Addressing the emergency shelter and transitional housing needs of homeless persons

The City of Gary through their emergency shelters and transitional housing programs gives immediate and comprehensive shelter services to homeless persons and persons at risk of becoming homeless.

The City of Gary through the Formula Grant Programs provide assistance to the homeless and precariously housed which includes: (a) Transitional Housing, (b) Emergency Shelter [including for Domestic Violence (DV)], (c) Rapid Re-Housing, (d) Tenant Based Rental Assistance (TBRA). The City of Gary's not-for profits and local government entities receive funding from the city and other resources to provide for the homeless, and those precariously housed; the funds allow for meals, shelter and

supportive services. The programs included in the funding provide overnight shelters, day shelters, transitional housing, and voucher shelter (hotels/motels), which assist in housing individuals/families when no appropriate shelter is temporally available.

Many of those services, which are funded provide supportive services as appropriate to the homeless individuals and homeless families with the goal of assisting them to return to self-sufficiency. The services may include counseling, advocacy, training, abuse intervention, parenting training, housing placement, follow-up, and some transportation.

The City funding requires shelters meet all local requirements and are safe and humane environments; shelters meet local community needs; shelter programs demonstrate that they can provide quality services and appropriate referrals to assist homeless persons; interaction and cooperation to be strengthened with private agencies to provide an efficient and effective system for service delivery; and new and varied methods of service delivery be encouraged to provide assistance.

To that end the Continuum of Care through their Coordinate Entry (CE) steering committee, has fully implemented the process of using a vulnerability index tool called VI SPDAT. The goal is to identify the most vulnerable individuals, families, and/or youth to assist in the prioritization process for providing and/or meeting housing needs. All individuals, families, and/or youth identified as homeless are screened through the process and a referral system is utilized for guiding the assistance to those plagued with homelessness and/or precariously housed. The VI SPDAT is a tool approved by the State of Indiana' Balance of State/Continuum of Care (BOS/COC) and has been placed in the HMIS for uniformity through-out the BOS/COC of which the City's CoC is a member.

The City of Gary's Women's Commission Office has made great strides of change to combine for a smoother transition from homelessness found by women subjected to domestic violence (DV) to be housed within the dual housing concept of a DV shelter of 10 units and a transitional housing of 11 units for those families who find themselves homeless. Thus, the allowing the emergency of homelessness (of individuals/families) to move towards transitional housing without the dangers of interruption in seeking resources.

Addressing the emergency shelter and transitional housing needs of homeless persons (con't)

The Crisis Center located in Gary is devoted specifically to youth from age 10 to 18 years. The Center accepts youth through several programs including runaways and those appointed to be housed by the court systems. The Center has emergency and short-term housing, which is provided up to 18 months and/or the Alternative Housing, which allows for a stay up to two (2) years. The Centers programs are wrap-around (i.e. education, counseling, job-training, volunteerism, etc.) and holistic and includes a suicide hotline. Added to the Alternative House concept, with the combined efforts of the CoC and the staff at the Crisis Center, is a Youth Advisory Council that will be instrumental in participating in the overarching goal of developing housing for youth aging out of foster care (18 to 24 years of age).

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The funding, which the city provides to the many non-profit organizations located within the city limits and the local government entities is to provide the support system to aid individuals, families, and/or un-accompanied youth to avoid homelessness. Many of the service programs are members of the Continuum of Care and provide an array of wrap-around support services including counseling, mental health/substance abuse counseling, advocacy, soft-skills training, job-training, abuse intervention, housing inspection and placement, and follow-up. The specific housing programs are the Tenant Base Rental Assistance, Rapid Re-Housing, Permanent Supportive Housing, Transitional Housing, and Emergency Shelters. The City has a very actively engaged Day Shelter which partners with a night shelter that caters to women with children. The Day Shelter provides a plethora of services including but not limited to: food pantry, parenting classes, women programs, counseling, modified transportation, advocacy, housing placement, mental health counseling, which is supported through partnerships with other agencies.

The over-arching goal is to assist the individuals, families, veteran, un-accompanied youth, those leaving the correction system, and mental health facilities to move through a continuum that is identified as transitional housing to permanent housing and independent living including shortening the period of time individuals and families experience homelessness and facilitating access to homeless services. The goal includes the support services necessary to facilitate the growth in moving toward self-sufficiency for those who can become independent and to maintain a support system through Permanent Supportive Housing availability.

To support the goal is the need strongly supported by the city of rapidly re-housing the individual, and/or families who find themselves homeless. When individuals/families/ unaccompanied youth find themselves remaining unhoused they slowly deteriorate into a downward spiral of homelessness.

It is noted the more quickly individuals/families/un-accompanied youth are housed it provides them a more stable ability to remain housed.

Part of the development, implementation and ongoing operations of the City of Gary through their many partners including the Continuum of Care is to understand the types of support available and needed by the homeless people and identify how to access those resources as quickly and efficiently as possible. It is also vital to understand the barriers and challenges that individuals, youth, and families face in being at risk for homelessness this aids in the systems being able to divert the homeless populations away from the Emergency Shelter into viable alternative housing while they work towards stabilization. It is vital to maintain as does the city in providing prevention/diversion services such as the

Tenant Based Rental Assistance.

Helping low-income individuals and families avoid becoming homeless (con't)

Several programs have identified the need to assist the population of those leaving the correction facilities and youth aging out of foster care and they have begun dialogue with the Public Housing Authority in Gary or have initiated housing for that group of citizen. Planted Seed Ministries, Emma Threat House, Second Chance are the groups providing/ or preparing to provide the needed housing for that vulnerable population. Emma Threat House will officially open its doors of transitional housing to women leaving the correction facilities Spring 2018. It is worth noting that the House was a donation from the family of the deceased matriarch Emma Threat for the specific purpose to support the efforts of housing needs for women leaving correction facilities. The CoC, Gary for Life, and Gary Public Housing are combining their efforts to provide housing for those individuals and families who find themselves victimized by violence. The housing will be transitional with supportive services to allow the individuals and/or families to be allowed a housing sanctuary through the period of need required to obtain safe, affordable housing.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City of Gary through their Grant process relative to the Emergency Solution Grant (ESG) bring to the table through consultation the Continuum of Care (including a homeless individual representative) to determine how to allocate the City's ESG funds for eligible activities in developing the performance standards for, and evaluating the outcomes of, projects and activities assisted by the ESG funds and developing funding policies, and procedures for the operation and administration of the HMIS.

The Continuum of Care Network NWI, Inc. on behalf of the City of Gary conducts a monthly meeting with agencies/organizations that service the homeless and precariously housed. The monthly meeting provides the environment with a full agenda including presentations and training when appropriate to discuss and/or address challenges faced by specific homeless populations in gaining independence and stable housing. Multiple challenges are discussed monthly including the coordinated systems of standardized assessment and access for the homeless individuals and families, which has culminated in the Coordinated Entry (CE) steering committee that has established criteria, policies, procedures for the use of the Vulnerability Index Tool namely the VI SPDAT for (Families, Individuals, and Youth), that scores the vulnerability to assist in prioritizing housing assistance for those most vulnerable especially the chronically homes.

A primary objective for helping the homeless especially the chronically homeless is found through the

prioritizing of housing need and coordination of care for the individual through a uniform, culturally competent, assessment process with a "housing first" approach. Systems such as the HMIS not only track mainstream data and services provided to the homeless but through the state implementation aids in matching individuals to housing resource based on need.

Permanent Supportive Housing cannot be over-emphasized in its value for those faced with the challenge of being chronically homeless. However, it cannot be forgotten the significant value of the monthly integrated meeting of the CoC to allow community providers and stakeholders the opportunity to examine, discuss and share the value of entry-point coordination, PSH, and planning process with the homeless needs identification for those serving the homeless.

To that end of the value of monthly integrated CoC meetings was the latest project to be developed in Gary through the combined funding from the City of Gary with the Tax-Credits offered by Indiana Housing and Community Development Authority (IHCDA); The "Village of Hope" has opened their facility as Permanent Supportive Housing as of December 2017 as a newly built apartment complex for families/individuals who find themselves homeless and have mental illness or a disability and/or a dual diagnosis. The 40 units consist of one, two, and three-bedroom units with a safe play-ground environment for the children.

The 44 unit one-bedroom "Veterans Village" complex now open since 2016 was also facilitated through the effort of the CoC, Broadway Community Development Corporation and the funding of the City of Gary's HOME funds. The housing noted as a Permanent Supportive Housing Complex identified the need to address the complex issues for Veterans who found themselves homeless with dual diagnosis, mental illness, substance abuse, and or chronicity of homelessness.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

In 2017, The Gary Housing Authority continues to work toward implementing management improvement strategies to address the needs of the public housing residents and reduce vacancies. The GHA's Board adopted a plan the GHA's Redevelopment & Repositioning Plan to include:

- 1) Utilization of PBV's – Possible sites Gary Manor, East Point, and Concord
- 2) Disposition for Mixed-Finance Development – possibly Gary Manor East Point, Concord Etc.
- 3) Disposition of Ivanhoe
- 4) Potential RAD application – Senior Buildings- Genesis Tower, Glen Park, Carolyn Mosby, and Al Thomas

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The Executive Director of the Gary Housing Authority hosts a monthly roundtable with all the resident Council members to get community feedback on capital improvements plans, community safety concerns, and management issues. From this roundtable meeting the Executive Director is often invited to attend the resident meetings at the different locations. Another way we encourage our residents to become involved, we established two resident initiatives resident Concierge program – to enhance the capacity of security and resident Janitorial program (high-rise only) – to enhance how our buildings look inside and out.

GHA believes that the final step in family self-sufficiency is making our residents Homeowners. We are currently restructuring our public housing homeownership program and working toward establishing a homeownership program for Section 8 voucher residents. We are partnering with the City of Gary departments – from credit counseling and restoration, 1sttime home buyers, to life and job training skills. We also are hiring a realtor to help these families realize their dream of homeownership which is critical to GHA's mission.

Actions taken during the program year and progress made toward specific public housing goals, if any, set forth in the Strategic Plan and Action plan.

- 1) Established management systems to accurately record and report financial data – (completed)
- 2) Strengthen staff capacity – implemented performance management plan and instituted a training plan - (completed)

- 3) The GHA is working in partnership with City of Gary to develop and implement a strategic development plan - (ongoing)
- 4) The GHA is continuously working with Community Stakeholders and Partners to determine the best use for our properties - (ongoing)
- 5) The GHA is currently working on RAD application (ongoing)
- 6) GHA recently revised Emergency Demolition grant to address vacated developments (ongoing)

Actions taken to provide assistance to troubled PHAs

The Gary Housing Authority is still designated as a troubled agency which also entered into Receivership in July 2013. Through the below listed activities the management team of the GHA has worked to stabilize agency operations and we are scheduled to come out of Receivership by the end of the year 2018. Based on the substantial progress of the current year, our goal is to come out of troubled status in 2019.

The Gary Housing Authority has taken great strides to get out of troubled status. A list of actions is enumerated below:

1. Training an Advisory Board for future services as Commissioners.
2. Negotiated a union contract for maintenance staff.
3. Updated the Cooperation Agreement with the City of Gary.
4. Provided auditable financial records. GHA went from a Disclaimer Opinion to an Unmodified Opinion.
5. Developed and implemented a Security Improvement Strategy.
6. Developed and implemented an Emergency Plan for each of its developments and office facilities.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

The City of Gary Planning & Redevelopment Department has worked to ameliorate barriers to residential growth and access to housing. Since 2013, we've revamped existing programs, added new tools through legislative action, and simplified historically unwieldy programs. In 2014 the City extended our side-lot program to provide no-cost residential lots to adjoining homeowners. The following year, we worked with our legislators to enact a state law that removed red-tape from the purchase of residential properties; the resulting New Opportunity Area program has resulted in dozens of residential properties returning to productive use in historically disinvested residential communities. We've created an easier path for potential residential development by streamlining the site plan review process so developers and builders can more easily navigate the zoning and building permitting processes. Finally, due to our success with the US Treasury Hardest Hit Fund blight elimination program, we've targeted residential demolition in severely blighted areas and those undergoing redevelopment to enhance quality of life for residents. The City continues to look for ways to reinvigorate disinvested communities, remove barriers to housing and redevelopment, and improve the lives of our residents. We are proud of the progress we've made to date and look forward to even more effectively foster access and opportunities for our residents.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The City has worked diligently to attract new business and help growing existing concerns. The challenge for meeting underserved needs in creating job opportunities with livable wages has been tremendous. Incentives for attracting investment includes such tools as tax abatement, TIF and other financing tools available for those investors coming into the City.

The Gary Small Business Development and Expansion Initiative program, funded with 2016 PY funds, began its program in March of 2017. This program provided instructor-led, classroom training, technical assistance (one-on-one small group business counseling) and access to capital resources to nascent, new, expanding, and high-growth potential small businesses owned by low to moderate income Gary residents. The program provided 40 businesses/entrepreneurs with technical assistance of which 24 were existing businesses and 16 were new businesses.

Increasing homeownership opportunities continues to be a challenge for persons who fall below the 50%-80% MFI, particularly in those areas where values are so low the difference between appraisals and the cost to build is clearly a disincentive for investment. Strategies implemented during the 2017 reporting year include funding available from prior years for assistance to Habitat for Humanity for the new construction of three (3) homes in the Field of Dreams Project area (1700-1800 block of Adams St.)

to be sold to families between the 30-80% MFI, and assistance to first time homebuyers with down payment and closing costs, mortgage assistance, technical assistance, and pre- and post- purchase counseling. Additional assistance included limited levels in subsidy to encourage private development for new housing construction.

Homeownership education was available through the Homeownership Opportunity Network as a means to educate homebuyers on home purchase pricing and the importance of good credit. Other entities engaged in this effort to educate the community, with regard to housing related issues, are the Gary Human Relations Commission, Consumer Credit Counseling Services of Northwest Indiana, as well as the Northwest Indiana Reinvestment Alliance and other local non-profit organizations.

The most impacted population with regard to being underserved are those individuals whose income is just slightly above federal, state and local restrictions for program eligibility, however, their income is not sufficient to move into homeownership. This segment of the populations rents with option to buy or simply rents, however, with some assistance they would be able to become homeowners. This population is inclusive of young couples, some with children and some without, who fall just outside of the income guidelines. Several homes, acquired with NSP1 and NSP3 grant funds, are available for purchase and some continue to house tenants under a lease/purchase agreement with the intent that the homes are eventually purchased by the tenant or the homes are conveyed to the tenant.

The final group is those persons/families/individuals who lack sufficient resources to address the substandard condition of their owner-occupied homes. These are young homeowners who have inherited the property from a family member, or seniors who lack sufficient income to maintain the property. Efforts to meet these needs are being addressed through the Community Development Department's Housing Services Rehabilitation Programs.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

The City of Gary has implemented policies and procedures for its housing rehabilitation programs with respect to the evaluation, reduction, or elimination of Lead-based Paint (LBP) hazards in accordance with 24 CFR 35. Lead assessments are conducted on all properties approved under the City's housing rehabilitation programs and remediation is performed if required. In 2017, the City evaluated and/or reduced lead-based paint hazards in 36 properties.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The City of Gary is plagued with a large number of poverty level families/persons which has resulted in other social ills within the community. It is factual that our programs, without the entitlement funds as provided through HUD, would be at a great disadvantage.

The City of Gary Health Department (Maternal Child Health Clinic) was funded by CDBG which provides support to pregnant and parenting women, their children and families by providing health services regardless of their ability to pay. The City of Gary Health Department (STD Clinic) was funded by CDBG which provides healthy living through education, prevention, protection, and intervention of sexually transmitted diseases with an emphasis on Chlamydia, Gonorrhea, Syphilis, and HIV. The Catholic Charities Homeless Prevention Program was funded by ESG to assist households below the 30% AMI in jeopardy of becoming homeless due to utility shut-offs, rental arrears, or rental security deposits for homeless families. The Continuum of Care of NWI was funded by ESG to assist homeless individuals and families below the 30% AMI with rapid re-housing rental assistance and housing relocation and stabilization services which may include payment of security and utility deposits. The Rental Assistance Program was funded by HOME to provide direct rental assistance on a short-term basis (up to 12 months) to very-low income families or individuals who have critical and/or emergency housing needs.

The City of Gary continues to develop strategies to reduce the number of persons living below the poverty level. The creation of small business for economic stimulation along with affordable housing and strategic placement along transit lines is all part of the development discussions for reduction in the poverty levels. Of course education and training is also a component to make this successful. In order for the City of Gary to grow and become a viable thriving city, sustainability in economic opportunity must be developed.

In 2017, the City continued to benefit from capital investments from both the public and private sectors. The shared Indiana University-Northwest/Ivy Tech Arts and Sciences facility at 35th Avenue and Broadway opened in August with a \$27.2MM in capital investment. Speedway completed its \$10MM investment on Grant Street. The City successfully pursued support from the State of Indiana and the Regional Development Authority for \$135MM in investment in the South Shore Rail double tracking project. The City also secured a master developer partner in Meridian Hospitality Group to build a new four star 200 room hotel on the Lake Michigan beach front. Additional companies committed to move to the City and build new facilities including HMD Trucking which will invest \$10MM in a new facility near Interstate 95 and 15thAve. In addition, the airport activity grew with new hangars: a new LEED certified hanger opened in 2017 from Gary Jet Center and a new hanger initiated from B. Coleman Aviation. Job creation/training for local residents and local sourcing for contractors and sub-contractors are significant components of these projects.

Negotiations are currently underway for several distribution and logistics companies to build operations in proximity to Gary's interstate highway network—I-90, I-80/94, and I-65. In addition, there are several companies in negotiations to purchase land to build both heavy and light manufacturing businesses in the Buffington Harbor area now that the Airport Road reconstruction is finished and the Buffington Harbor Road expansion is schedule to be underway. In the Buffington Harbor itself, 2017 was the year that the City re-established its municipal port authority and private stevedore companies began operating in the port area.

Actions to reduce number of poverty level families continued

Leveraging the success of 2016 in downtown, the City continues to develop its sustainability plan for Art House-A Social Kitchen. Leveraging the \$1MM in grant from the Bloomberg Foundation and a \$650K grant from the Knight Foundation, the City has negotiated a deal with majestic Casino to use the culinary small business incubator as a vehicle to identify new vendors to sell baked goods at the casino. The City continues to push for projects like the ArtHouse to help to revitalize Garys 5th Avenue corridor and evolve it into a restaurant and entertainment district. In continuation of efforts begun in 2015, the City, in collaboration with the Gary Economic Development Corp. and Legacy Foundation (Lake County, Indianas community foundation), continues to work toward implementation of its Choice Neighborhoods Initiative Plan submitted to HUD in January, 2017 for the East University Park area. This transformation plan (Blueprint for Change) for University Park-East (UPE) is anchored on the west by the campus of Indiana University-Northwest and Ivy Tech Community College on the east. UPE has traditionally been one of Gary's less-stable communities. The City is currently in discussions with a potential master developer for the area and anticipates applying for the Choice Neighborhood Initiative implementation grant in 2018.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The City of Gary's Division of Community Development administers federally funded projects and ensures compliance with the goals of the Consolidated Plan. The Department's employees direct a variety of tasks associated with CDBG, ESG, and HOME, as well as other grants including a HUD Choice Neighborhoods Initiative planning grant.

To overcome gaps in the City's development process, the Community Development Division was included in an overall Commerce Department to enhance coordination. The various Divisions of the Commerce Department have collaborated to improve communication, coordination of evaluations, and regulation of efforts in the City's economic development, housing development and social development, providing for a more stable, affordable, and economically viable community.

The current structure of the Department has lent itself to greater regional collaboration, including the creation of stronger working relationship with various agencies throughout Northwest Indiana and has allowed partnerships on various programs and projects. The Department has created a synergy in the City's overall economic development efforts and has provided a framework for the review of resources available to meet and overcome gaps in the delivery of services to the community. The overall goal is to

effectuate a greater impact throughout the community.

Through these more viable collaborations and coordination, the Community Development Division has developed programs with institutions in the City that have expanded housing opportunities for Gary residents. Additionally, data resources now available to the Department have allowed the Community Development Division to target the use of its grant dollars more strategically. Overall, the institutional structure now in place will ensure the continued maximization of services and programs for Gary citizens.

The City of Gary's Division of Community Development administers federally funded projects and ensures compliance with the goals of the Consolidated Plan. The Department's employees direct a variety of tasks associated with CDBG, ESG, and HOME, as well as other grants including a HUD Choice Neighborhoods Initiative planning grant.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The City of Gary works with the Gary Housing Authority (GHA) by providing and requesting that all notices to all of our public hearings be posted at all of their sites to receive input. The City also requests information from time to time regarding the GHA's progress towards assisting public housing residents. With funding from the U.S. Department of Housing and Urban Development for the Housing Choice Voucher (HCV) Program, the GHA helps low-income households choose and pay for quality housing in the private market by paying a portion of their rent.

The City of Gary also works with the following social services agencies, some of which are existing subrecipients, through communication regarding guidance involving compliance with CDBG and ESG regulations, monitoring reports, reimbursements, and other related topics:

- Gary Health Department (Maternal Child Health and STD Clinics)
- Gary Commission for Women (which operates the Rainbow Shelter)
- Gary Youth Services Bureau
- Gary Literacy Coalition (a partnership with Methodist Hospital)
- YWCA of NWI
- Continuum of Care of NWI
- Crisis Center, Inc.
- Catholic Charities

The City of Gary works with the Continuum of Care (CoC) of NWI which serves as the Regional Planning Council and HMIS data liaison for the tri-city area and represents a comprehensive process that is facilitated by a 60+ member organizations located throughout the tri-city area of Northwest Indiana. Some of the organizations include Sojourner Truth, Serenity House of Gary, Catholic Charities, Brothers' Keeper, Brothers Uplifting Brothers, Veterans Life Changing Services, Gary Commission for Women, Calumet Township Trustee, CR Works, Edgewater Systems for Balanced Living, New Life Beginnings, Broadway Area CDC (BACDC), Regional Mental Health, Crisis Center, Gary Neighborhood Services, and several others which provide either direct or indirect services to individuals and families who find themselves homeless or at-risk of homelessness.

The CoC receives Rapid Re-Housing funds under the Emergency Shelter Grant to provide financial assistance and housing and relocation and stabilization services to eligible households and also administers the Rental Assistance Program (TBRA) under the HOME Investment Partnerships Program to provide rental assistance to very low income households with critical and/or emergency housing

needs. The CoC works with several private housing providers that provide decent housing to these eligible households which include The Dalton Apartments, Lakeshore Dunes Apartments, Marquette Apartments, Park Shore Commons, Westbrook Apartments, and Willows on Clark Apartments to name a few.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

Impediment 1: Fair Housing Education and Outreach

The City of Gary works with the Gary Human Relations Commission "GHRC" which is funded with The Community Development Block Grant (CDBG). The GHRC is charged with enforcing fair housing requirements and investigating any complaints of unfair housing, employment, education, and public accommodation practices in the City of Gary with specific emphasis on the disadvantages/barriers in housing for disabled persons, veterans, and homeless individuals. The GHRC is responsible for fair housing activities in regards to education and outreach. The GHRC annually provides education and outreach activities in the following areas:

- Landlord & Tenant Education
- Employment Discrimination
- Annual Disability Awareness and Engagement
- Fair Housing
- Mayor's Organization on Disabilities (MOD) The Move-A-Thon (Public Access)
- Tenant's Rights
- Insurance Workshop(s)
- Analysis of Impediments Seminar
- Fair Housing Testing

The following outreach activities discuss fair housing concerns or problems, equal employment opportunity concerns and/or issues, distribution of fair housing material to housing service providers, city departments, businesses, non-profits, public officials, and the general public and also distribute equal employment materials to businesses, nonprofits, individuals and city departments.

Outreach:

As the City of Gary believes that housing education is crucial in obtaining fair housing, the City undertakes many education and outreach activities. As in previous years, the City of Gary:

- Refers landlords and eligible potential tenants to Gary Housing Authority to obtain rental assistance through the Section 8 Housing Choice Program
- Contacts the Board of REALTORS to confirm their use of Fair Housing practices
- Makes available the housing rehabilitation brochures which provides information regarding

housing repair, senior repair, and emergency repair programs.

Impediment 1: Fair Housing Education and Other Outreach (Mar-June)

March is declared as Disability Awareness Month. The GHRC has been mandated to promote equal opportunity without regard to age, **disability**, race, color, creed, religion, sex, national origin, ancestry, or familial status in employment, education, housing and public accommodations. Along with the Mayor's Organization on Disabilities "MOD", on March 29, 2017, we co-hosted our Annual Disability Awareness Luncheon at the Genesis Convention Center, from 11:00 a.m. to 1:00 p.m., for Gary's senior residents and the community of disabled individuals. Due to MOD's non-profit status we are able to honor the disabled members of our community and seniors with the generous donations from our faithful sponsors. **Number of Persons Attending:** Approximately 45. **Staff Persons Present:** Doris Carbins, Jacqueline Bennett, Mary Jones, Loretta Houston, and Melody Tukes. **PURPOSE OF EVENT:** By attending this Gary annual outreach event, GHRC hopes to continue its quest to educate residents and provide them with information on how to combat housing and employment discrimination in regards to disability. The GHRC also hopes the event will inspire disabled persons to reach for the stars. The event also allows our city's executive officer, Mayor Karen Freeman-Wilson to take part and give a voice on the subject. **SIGNIFICANT RESULTS OF EVENT:** A better understanding of the purpose and goals of the human relations commission and an increased awareness on the importance of inclusion and diversity in regards to disabled persons.

Impediment 1 - Fair Housing Education and Outreach (April-June)

Annual Fair Housing Observance, Friday, April 28, 2017 between 9:00-4:00 p.m. at 839 Broadway, S107, Gary, IN, 46402. April is Fair Housing Month. HUD mandates all FHAP agencies (Commissions) to hold an event or attend an event in order to commemorate the day. Purpose: On this day, the GHRC held a training on housing discrimination, the fair housing act, tenant/landlord rights & responsibilities, how to file a complaint, the process of an investigation, and the future of housing in America. Number attended: 27. Staff: Jacqueline Bennett, Melody Tukes, Loretta Houston, and Mary Jones. Significant Results: The attendants better understood the purpose and goals of the human relations commission, their rights, and how to file a complaint. - The Gary Human Relations Commission Civil Rights Museum Open House in conjunction with the Gary Preservation Tour, held Saturday, June 17, 2017, 839 Broadway, S107, Gary, IN, from 9:30-4:00 p.m. The purpose of this activity was to allow the public to visit our mini-civil rights museum, put together by the human relations commission staff. The museum contains the actual articles (from newspapers) of significant, milestone civil rights events that occurred in our U.S. history as well as the City of Gary's history. Purpose: This event allowed us a chance to meet and greet with city residents and visitors and to share the commissions purposes and goals. It also gave us a chance to provide residents with our information for further community outreach. Number of Persons attending: estimated 50. Staff: Melody Tukes, Mary Jones, Loretta Houston, Jacqueline K. Bennett. Significant Results: Attendants better understood the purpose and goals of the human relations commission. They also got a chance to brief themselves on civil rights history and meet the staff of the human relations commission. Additionally, they were informed on how they may file a free

complaint. - 13th Annual Clean Water Celebration, Saturday, June 24, 2017, Marquette Park, Gary, IN, 46403, from 10:00 a.m. to 3:00 p.m. Staff Present: Melody M. Tukes, Loretta Houston, and Commission Renae Jackson. The Annual Clean Water Celebration is held each year and the Gary Human Relations Commission along with the Mayors Organization on Disabilities are always part of the celebration to make citizens aware of the GHRC and the MOD, our purpose and goals. Purpose: This is an opportunity for our organizations to present information to the citizens, and conduct education and outreach activities that will inform citizens about discrimination in employment, housing, public accommodations and education, in regards to race, creed, color disability, age, sex, and familial status. We used this as an opportunity to disseminate information and advise people on how we protect them as well as employers, housing providers, labor unions, and places of business from unfounded complaints of discrimination, and how we assist Americans with disabilities. This year, the GHRC and the MOD, distributed information to persons about the Gary Civil Rights Museum located within the GHRC, the operational hours and how they could visit and learn more about the civil rights movement and the creation of the GHRC. Citizens were instructed on how to get personal tours, and how they can go about scheduling to watch a civil rights movie in the GHRCs theatre. At this time, a disability sensitivity training was also given to citizens who were interested in experiencing the challenges of having disabilities. Number of attendees: 24 Significant Results: The attendants better understood the purpose and goals of the human relations commission, their rights, and how to file a complaint.

Impediment 1 - Fair Housing Education and Outreach (August)

Impediment 1: Fair Housing Education and Outreach (Aug, Nov, Dec) August 2017: History is Alive, Saturday, August 5, 2017 between 9:00 a.m. to 2:00 p.m. The Gary Historical and Cultural Society, caretakers of the Gary Land Co. structure that sits in Gateway Park across from City Hall, opened the doors to the 111-year-old building in an August 2017 event called "History is Alive." Naomi Millender, director of the historical society, said organizers planned inter-generational interviews featuring young people and some of Gary's senior citizens, who recounted their earliest memories for the oral history project. The purpose of the event was to provide Gary residents and visitors, those young and old, with education on the history of Gary, and to provide vendors and various Gary businesses with an opportunity to outreach. The Gary Human Relations Commission took advantage of this opportunity to reach out to residents and provide them with education on their rights in housing and employment, and also provided them with brochures and information on the Commissions goals and purposes. Many residents were unaware of the history of the Human Relations Commission, how long it had been around, and what its purpose was. Number of Persons Attending: Approximately 150. Staff Persons Present: Haneefah Khaaliq. PURPOSE OF EVENT: By attending this Gary outreach event, GHRC hopes to continue its quest to educate residents and provide them with information on how to combat housing and employment discrimination. SIGNIFICANT RESULTS OF EVENT: Minor increase in intakes and housing cases. - Poetry 'N' Motion Open Mic Night from 6-8 p.m. Wednesday, August 23, 2017, at Kennedy Library, 3953 Broadway, Gary, IN. This family-friendly event featured model and actress Robin Lei, and poetry from Softly Spoken, Luckey Strikes, Word Warrior and Poetry 'N' Motion. Number of Persons Attending: Approximately 35. PURPOSE OF EVENT: To provide residents with education and entertainment. As part of the education piece, the Gary Human Relations was invited to share

information about its services and provide information to residents on housing and employment discrimination. SIGNIFICANT RESULTS OF EVENT: Increase in cases and counseling services by 2%. - City of Gary Solidarity Rally & March, Monday, August 28, 2017 at 7 p.m. In response to the tragic hate crimes and events that took place in Charlottesville, N.C., the City of Gary and individuals from surrounding NWI communities and Chicagoland came together to hold a vigil, rally, and walk for the lives lost in Charlottesville, N.C. and to encourage unity throughout NWI. Number of Persons Attending: Approximately 150. Staff Persons Present: Haneefah Khaaliq, Loretta Houston, and Jacqueline Bennett. PURPOSE OF EVENT: To show NWI unity in response to the hateful events that occurred in Charlottesville, N.C. and to deter discrimination in housing and employment. This event brought us significant outreach opportunity through radio stations, newspapers, and other media outlets such as Lakeshore Public Media Broadcasting Network, the Chicago Tribune, etc. SIGNIFICANT RESULTS OF EVENT: Significant increase in intakes and counseling services in regards to discrimination in housing and employment by 20-30%.

Impediment 1 - Fair Housing Education and Outreach (November)

NOVEMBER 2017: - Diversity & Inclusion Symposium at Purdue University Northwest sponsored by the Urban League of NWI in Hammond, IN on November, 9, 2017 from 9:00 a.m. to 2:00 p.m. The purpose of this event was to provide education and training on housing/employment matters. Number of Persons Attending: Approximately 130. Staff Persons Present: Haneefah Khaaliq. PURPOSE OF EVENT: To educate landlords, employers, and other business owners on the housing and employment discrimination laws and to provide them with pertinent information on serving residents. To provide information on ADA. SIGNIFICANT RESULTS OF EVENT: An increase in requests to speak at other educational and outreach events. Increase in employers reaching out for information in regards to discrimination laws. - A DAY TO REMEMBER - HONORING RICHARD GORDON HATCHER: 50th ANNIVERSARY OF THE FIRST ELECTED BLACK MAYOR IN THE U.S.A. Gary, Indiana-Mayor Karen Freeman-Wilson, the City of Gary, Councilwoman Ragen Hatcher and the Hatcher Anniversary Planning Committee present, A Day To Remember honoring Mayor Richard Gordon Hatcher, the first elected black Mayor in the United States of America on Saturday, November 4, 2017; 6:00 p.m. (CST) for the grand celebration of the 50th Anniversary of the historic election. The evening attracted hundreds of guests including: Rev. Jesse L. Jackson, the Honorable Minister Louis Farrakhan, Marc Morial, National Urban League President & CEO, Deniece Williams and others. Val Warner of Windy City Live was host. The purpose of the event was to honor previous mayor Hatcher, but also to call attention to the history of Gary. As part of that history, the GHRC (Gary Human Relations Commission) participated as a vendor. During the event, we provided residents and visitors with our agency brochures and provided them with information on the purpose, goals, and function of the GHRC. Number of Persons Attending: Approximately 300+. Staff Persons Present: Loretta Houston and Jacqueline Bennett. SIGNIFICANT RESULTS OF EVENT: Small increase in housing counseling cases. - City of Gary Human Resources EAP Workshop & Anti-Harassment/ADA Training in association with the Equal Employment Opportunity Commission of Indianapolis. On November 7, 2017 and November 8, 2017, the EEOC agreed to be a participant in our anti-harassment and ADA annual training required for all city employees. Purpose: This training is required and in accordance with the City of Gary Policy. The GHRC coordinated Attorney

Aricka Mack-Browns participation from the EEOC to give a full presentation to all City of Gary employees on anti-harassment laws and American with Disabilities Act training. Number in Attendance: All City of Gary Employees were required to attend. Staff Present: Loretta Houston, Haneefah Khaaliq, and Jacqueline K. Bennett. SIGNIFICANT RESULTS OF EVENT: Increased awareness and education in regards to anti-harassment and the Americans with Disabilities Act.

Impediment 1 - Fair Housing Education and Outreach (December)

DECEMBER 2017: - Conciliation Compliance Training: Fair Housing Compliance Workshop/Seminar, Wednesday, December 13, 2017 at 1:00 p.m. and Monday, December 18, 2017 from 1:00-4:00 p.m. at Carolyn Mosby (Gary Housing Authority). Carolyn Mosby High-rise 650 Jackson St., Gary, IN, Approximate Listening Audience: 28; Staff Persons Present: Melody Tukes. PURPOSE OF MEETING SEMINAR OR CONFERENCE: As a part of the conciliation agreement, the Commission was present to speak on the topic of Fair Housing and Landlord-Tenant law that governs the rental of residential property in Gary. Highlighted was the importance of having Renter's Insurance and renters rights. Through our outreach the Commission provided information to combat housing discrimination. ISSUES CONSIDERED: 1. Tenant/Landlord Responsibilities, 2. Landlords Responsibilities, 3. Disability Laws & Reasonable Accommodation, 4. Importance of having a lease and reading the lease, 5. Importance of having renters insurance, 6. Security Deposits. SIGNIFICANT RESULTS OF MEETING: The tenants asked many questions in reference to how they should deal with certain situations as it relates to getting management to make requested repairs in a more timely way, dealing with various rules and regulations, the responsibilities of repairs, whether theirs or management; and their rights in reference to management entering their unit without them being present. EOS training time was taken up by explanation of the FHA Act, the lease agreement, and their rules and regulations. An additional date was set to show a movie that shows the fair housing law in application. Posters were provided to the tenant council president to post on each floor of the housing facility so that tenants would be reminded where they should come if they believe that they have been discriminated against in regards to FHA.

Impediment 2: Need for Decent, Safe, Sound, and Affordable Housing

Impediment 2: Need for Decent, Safe, Sound, and Affordable Housing - During the 2017 year, the City has supported the work of Northwest Indiana One Region Initiative in taking a comprehensive approach to affordable housing. As a member of the Lake County Housing Task Force, Community Development and other city departments evaluate county challenges to affordable housing. A website (www.IndianaHousingNow.org) was established in 2006 for Indiana residents for the purpose of outreach activities to affordable housing providers. The website is a housing locator service that provides detailed information about rental properties and helps people find housing to best fit their needs. This website also has the option to view the information in Spanish. The Continuum of Care Network of NWI offers quarterly informational sessions where housing resources are shared with housing service providers. There, housing service providers are encouraged to share these housing resources with their clients and constituents. The City of Gary has funded several projects to create affordable housing. In 2017, the City continues to implement the Down Payment Assistance Programs

with HOME funds for low to moderate income homeowners which includes assistance to first time homebuyers with down payment and closing costs or mortgage assistance. The 747 Broadway Project, also funded with HOME dollars, is providing for the new construction of 18 units of affordable senior housing and continues to be underway. With 2014 and 2015 HOME funds, Habitat for Humanity of NWI completed the new construction of three single-family affordable housing units in the Field of Dreams project area. The three housing units were constructed and sold at 1801, 1802, and 1811 Adams Street (with 1819 Adams Street underway) for occupancy by low to moderate-income households between 30-80% Median Family Income (MFI). The Rental Assistance Program (RAP) used HOME funds that provides direct rental assistance payments on a short-term basis (up to 12 months) to very low-income families/individuals (0-50% MFI) with critical and/or emergency housing needs. The RAP program aims to encourage families to participate in a self-sufficiency program as a condition of assistance. CDBG funds were used to improve housing quality for 36 homes in the City through three (3) single family homeowner rehabilitation programs: Housing Repair Program, Senior Repair Program, and Emergency Repair Program. The City, through the Neighborhood Rehab Program, was able to provide rehab to four (4) properties acquired with Neighborhood Stabilization Program Grant (NSP1 and NSP3) funds to try and sell them to low to moderate income eligible homebuyers. In 2017, two (2) properties were conveyed to the tenants occupying the properties under a lease/purchase agreement. Also funded was a Homeownership Opportunity Network (HON) activity that assisted 22 potential homebuyers and existing homeowners with services relating to homeownership loan products both for purchasing a home and home improvement loans through education and post counseling. Redevelopment efforts have also been undertaken with the goal of building new affordable housing and the demolition of structures to remove blight and improve neighborhoods. The Neighborhood Conservation/Code Enforcement activity was funded to provide support for the removal of blighting conditions in the City of Gary. The Code Enforcement officers are to cite properties that do not comply with municipal codes. Through the use of funding from CDBG, the City's Demolition Program was able to demolish and/or clear 85 structures and through the use of the Blight Elimination Programs Hardest Hit Funds, the City was able to demolish 15 structures.

Impediment 3: Need for Accessible Housing Units

The City continues to fund three (3) single family homeowner rehabilitation programs (Housing Repair, Senior Rehab, and Emergency Repair Programs), administered by the Department of Community Development through the use of CDBG funds, that provide disabled access ramps for income eligible homeowners that are in need of accessibility for their homes. The City's advocacy agencies, inclusive of the Gary Human Relations Commission, train service providers, particularly those providers servicing the population with disabilities in the area of fair housing rights. This was also done in 2017 in collaboration with Mayors Organization on Disabilities.

Impediment 4: Economic Issues May Affect Housing Choice

Economic issues that affect housing choice in the City include limited economic opportunities for lower-income households, opportunities that would allow this group to live outside of lower-income

neighborhoods. In the furtherance of providing more job opportunities for Gary residents, the City of Gary has partnered with key businesses entering the Gary market. The new developments at the Gary Chicago International Airport (B. Coleman Aviation, expansion of the Gary Jet Center) as well as the new Speedway and HMD Trucking Company have created new jobs and provided job training for local residents. These companies have also provided occasions for local construction hiring. We will continue to seek additional job opportunities for lower income Gary residents to overcome this impediment to fair housing choice. In support of this effort, negotiations are currently underway for several distribution and logistics companies to build operations in proximity to Gary's highway network. Job fairs were also held for the purpose of hiring lower income residents. Participating companies included Schneider Trucking, Edsal Manufacturing, Superior Truss and Panel, Tradebe Environmental Services, Community Healthnet Health Centers, Industry One, UPS, HMD Trucking, Performance Plus, Pratt Industries, Carmeuse Lime, T & B Tube Co., CRST, Niagara LaSalle Steel, Vexor Technology, Mark International, Meals on Wheels, and Ace Hardware. In an effort to increase the educational offerings available to lower income residents that impact economic opportunities, the Gary Community School Corporation is reorganizing its staff and consolidating its facilities to provide better equipment and accommodations for its students. Local charter schools, a significant segment of the public school landscape in the city, have added career readiness components to their curricula. The 21st Century Charter School at Gary and Gary Middle College have instituted a Ready Set Work!, a workforce readiness program designed to teach baseline/employability skills and life-long learning behaviors necessary to succeed in college and the 21st century workforce. Through a consistent focus on teaching baseline/employability skills and a student's participation in a structured professional internship program, students from lower income families will be better prepared to enter the City's workforce. This effort will lead to the upward mobility of residents in this strata. To create and support the development of small businesses in the City that target low to moderate income areas to enhance entrepreneurship and small business development, the City of Gary's Commerce Department continued its Gary Micro-Enterprise Initiative which provides instructor-led classroom training to help participants develop the concepts, skillsets, behaviors, and thought processes needed to establish and expand successful small businesses. Business consulting on the range of issues most small businesses encounter will be available. This year, micro loans and small grants were added to the resources available to low to moderate income entrepreneurs.

Impediment 5: Private Lending Practices

Steps are being taken to improve the private lending practices that act as an impediment to fair housing choices. Recently, the City established a relationship with a relatively new financial institution to Northwest Indiana, First Financial Bank. First Financial Bank is currently modifying one of its existing loan products to accommodate the City's Dollar Home Program, a program under which purchasers had difficulty obtaining home rehabilitation loans due to loan to value issues. Additionally, Chase Bank is now offering affordable mortgage products to Gary residents and through our housing programs and has undertaken the sponsorship of four of the City's homebuyer classes per year to increase fair housing opportunities in the city. The Gary Human Relations Commission is in the process of organizing a meeting with the NWI Reinvestment Alliance to create goals for 2018. Additionally, the GHRC is exploring testing.

Impediment 6: Need for a Regional Approach to Affirmatively Further Fair Housing

The City continues to work with the Northwest Indiana Reinvestment Alliance, the Lake County Housing Taskforce, the Lake County Land Bank, and the Northwest Indiana Bankers Community Council to explore and develop regional approaches to affirmatively further fair housing. These agencies have as their mission overcoming barriers to housing choice. Recent activity has included: dissemination of information relating to fair housing rights and opportunities on a region-wide basis through public events; preliminary discussions on the possibility of housing development opportunities through the assembling of vacant land; providing greater access through distribution of information to various affordable mortgage products lending themselves to housing purchases throughout Northwest Indiana; and greater collaboration between financial institutions with a commitment to providing financial assistance and homebuyer information regionally.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Monitoring activities have traditionally been directed toward program and financial performance and regulatory compliance. All programs are monitored a minimum of once a year. Projects may be monitored more often depending on the amount of the allocation, type of activity, and frequency of findings and concerns.

The Department has established several policies and procedures for monitoring of program activities. These procedures mandate compliance and timely implementation of the projects by all subrecipients. The monitoring procedures are primarily driven by:

1. Detailed evaluation of all proposals for compliance with strategies set forth in the Consolidated Plan
2. Execution of a grant agreement which clearly sets forth description of the activities to be carried out by the subrecipient, time schedule for completion, and reporting requirements
3. Review of progress reports and expenditures on a monthly basis

Training of both Compliance Specialists is continuing through webinars, the HUD Exchange, and on-site reviews with the Compliance Manager. Both Compliance Specialists conducted some on-site and desk reviews and are continuing to make progress.

Each subrecipient and/or activity is assigned a monitor who assists in answering any questions or concerns and also effectively monitors and evaluates the progress of goals and objectives. Annual desk reviews are completed for those activities with outstanding performance and no issues. Outstanding performance would be considered as on time with reports, expenditures, and accomplishments. Desk reviews require a review of contracts, reimbursement requests, claims processed, drawdowns, monitoring reports, and prior reviews.

Monitoring

On-site reviews are completed for those funded projects that are new or are experiencing issues such as late and/or inaccurate reporting, declining statistics and/or slow moving. The process involves telephone contact, written communication including e-mails, and monthly or quarterly analysis.

Inspections of completed rental projects are conducted as required by HUD below and according to the following schedule:

First on-site ongoing inspection must occur within 12 months after project completion and at least once every 3 years thereafter. Projects with one-to-four HOME-assisted units, participating jurisdiction must inspect 100 percent of the HOME-assisted units and the inspectable items (site, building exterior, building systems, and common areas) for each building housing HOME-assisted units. Projects with more than four HOME-assisted units, the inspectable items for each building with HOME-assisted units and at least 20 percent of the HOME-assisted units in each building, but not fewer than four units in each project and one HOME-assisted unit in each building. Tenant-based rental inspections are conducted only upon tenant occupancy due to the fact that the program only pays up to 12 months of rent and the tenant does not stay beyond 12 months.

Monitoring continued

The City of Gary is committed to a policy of non-discrimination and maximum participation of minority and women enterprises in the conduct of its business and has made every effort possible to encourage participation of qualifying minority and women's business enterprises in connection with the HOME Investment Partnerships Program. It is in recognition of its obligation that the City established program policies for Minority Business Enterprises (MBE) and Women Business Enterprises (WBE) according to regulations outlined at 24CFR92.350 and 92.351. Actions for outreach to minority and women businesses included distribution of all bids through the City of Gary Board of Public Works Department and local newspapers to gain access to all MBEs and WBEs; an Annual General Contractors meeting held in the Community Development Department to gain access to new businesses where they register to receive e-mail blasts for all bids released by the department; and communication with other city departments concerning MBE and WBE incentives.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The City of Gary made available a summary of accomplishments for public review and comment on March 14, 2018 in a public hearing. A public notice was published inviting citizens to attend and provide comments. Notice of this meeting was published in two general circulation publications in the area on March 2, 2018 (See Attachment 3). The notice of the hearing was posted at City Hall, City Hall Annex, the City of Gary's website, and major bus routes. It was also distributed by e-mail to the Gary Common Council, all city departments, including the Communications Department which sends out a city newsletter by mass e-mail, Ivy Tech Community College (Gary Campus), and Indiana University Northwest. It was also faxed to the local government access channel, the Gary public libraries, and the

Gary Housing Authority. Persons requiring special accommodations such as a language interpreter, alternately formatted materials, auxiliary aids, sign language, or other were asked to contact staff at least five (5) days prior to the meeting. The public hearing was held at 5:00 p.m. at City Hall Annex, 839 Broadway, 1st Floor Conference Room, which has disabled access and is along major bus routes. In this public hearing, the City described the projects funded in 2017 and their accomplishments. The City distributed a summary handout describing the different projects, accomplishments, and expenditures. Citizens were afforded an opportunity to review the projects, ask questions, and make comments. After the question and comment session, participants were informed of the availability of the 2017 CAPER at the offices of the Department of Community Development located at 839 Broadway,

Suite 302N, Gary, Indiana. Participants were informed of the 15-day comment period and were encouraged to respond.

SEE ATTACHMENT 3

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

In August of 2017, the City of Gary decided to close the Ark Transitional Housing Shelter facility due to the loss of Supportive Housing funds and renamed the facility The Rainbow-Ark Shelter. The facility will now shelter victims of domestic violence and homeless persons. Funds allocated in 2017 to The Ark Transitional Housing Operations were cancelled and were reallocated to the Rainbow Shelter (now known as the Rainbow-Ark Shelter). Prior year funds remaining in the Ark Transitional Housing Operations and Ark II Day care programs were also reallocated to the Rainbow-Ark Shelter.

The City of Gary originally submitted the 2017 Annual Action Plan with descriptions for the Housing Repair and Senior Repair programs with a grant maximum of \$10,000. The City realized that this amount was unrealistic to meet the needs of Gary residents and decided to amend the 2017 Annual Action Plan to revise the descriptions to increase the maximum from \$10,000 to \$25,000.

Under the HOME Program, the City of Gary decided to fund an Owner-Occupied Rehab Program to take the place of the two proposed 2016 projects, Ambassador Apartments and Washington Gardens Apartments, which failed to go through. This decision was also based on the need for additional housing rehabilitation in the City. The 2017 Annual Action Plan was amended to add the Owner-Occupied Rehabilitation Program under the HOME Investment Partnerships Program Grant. The program will provide grants to owner-occupied Gary residents with incomes at or below the 80% AMI. A grant up to a maximum of \$40,000 will be awarded to qualified homeowners. This program will give first preference to residents of the University Park area in the Glen Park section of the City which is one of the City's target areas.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

Projects requiring on-site inspections during 2017 included:

1. **Dalton Apartments, 131 E. 5th Ave.** (47 HOME-assisted units) – of the 9 units inspected, only a few minor issues were discovered.
2. **Emerson Renaissance Apartments, 500 Block of Georgia, Rhode Island and Vermont St.** (44 HOME-assisted units) – of the 9 units inspected, only a few minor issues were discovered.
3. **Lancaster Apartments** (60 HOME-assisted units) – of the 12 units inspected, only a few minor issues were discovered.
4. **Madison Avenue Townhomes, 1352 Jeff. St.** (16 HOME-assisted units) – of the 4 units inspected, only a few minor issues were discovered.
5. **Serenity Lake Apartments, 5601 Melton Rd.** (100 HOME-assisted units) – of the 20 units inspected, no issues were discovered.
6. **Park Shore Commons, 860 N. Wells St.** (4 HOME-assisted units) – of the 4 units inspected, no issues were discovered.
7. **Willows on Clark Road, 435 Clark Rd.** (122 HOME-assisted units) – of the 24 units inspected, no issues were discovered.

On-site housing inspections were performed for the Rental Assistance Program only upon tenant occupancy due to the fact that the program only pays up to 12 months of rent and the tenant does not stay beyond 12 months. Annual inspections are not required unless the rental assistance is for more than 12 months.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

Affirmative marketing continues through the legitimate use of announcements including the use of Fair Housing Law and Equal Opportunity slogans, news releases, advertisements-through publications, local cable network, radio, and onsite postings.

To further certify compliance in administration of the HOME Program and in keeping with the requirements at 24 CFR 92.351, a continuing agreement with the Fair Housing Coordinating Council, Gary Human Relations Commission, and Department of Redevelopment to conduct seminars and other

outreach efforts to inform the public through affirmative marketing procedures. The Gary Human Relations Commission has been instrumental through the years in organizing and conducting seminars to groups, sponsors, and developers as part of outreach procedures.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

In PY 2017, under HOME, the total amount of program income received was \$16,460.76, which was received from the Serenity Lake Senior Development project. The HOME Investment Partnerships Program provided a loan to the Serenity Lake Senior Development project for the construction of 100 senior rental-housing units. The program income was used to fund the Tenant Based Rental Assistance (TBRA) activity. Recipients of the TBRA activity fall at or below the very-low (50%) area median income.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

In an effort to foster and maintain affordable housing, the City conducted on-site housing inspections on existing rental housing that continued to be under an affordability period. Owners and rental managers were notified if units met or failed housing quality standards and were required to make repairs, if necessary. On-site inspections were also performed for the Rental Assistance Program on rental units only upon tenant occupancy due to the fact that the program only pays up to 12 months of rent and the tenant does not stay beyond 12 months. Annual inspections are not required unless the rental assistance is for more than 12 months.

The City also provided funding or continued to have funding available from prior years for the following programs through the HOME grant. First Time Homebuyer Program provides down payment assistance to qualifying first time homebuyers who participate in the Homeownership Opportunity Network workshops supported by the City. This program was not funded in 2016, but continued to be available with prior year funds. Down Payment Assistance Secure provides mortgage assistance to qualifying first time homebuyers. This program was not funded in 2016, but continued to be available with prior year funds. Owner-Occupied Rehabilitation Program will provide grants, up to a maximum of \$40,000, to owner-occupied Gary with incomes at or below 80% of the AMI. Eligible improvements include code and safety items, cladding, weatherproofing, electrical, plumbing, heating. Residents of University Park will receive first preference for repairs under this program.

The City also provided funding or continued to have funding available from prior years for the following programs through the CDBG grant. Homeownership Opportunity Network provides for the one stop housing shop that assists homebuyers and existing homeowners with services relating to homeownership loan products both for purchasing a home and home improvement loans through education and post counseling. Emergency Repair Program provides emergency rehabilitation assistance grants to low to moderate income Gary homeowners to eliminate conditions that cause a threat to the

health and safety of single family owner-occupied properties. Assistance is provided to correct the immediate safety concerns only and is limited to only one item per household not to exceed \$10,000. Eligible items include furnace replacement, water heater replacement, or potentially hazardous electrical or plumbing systems. Housing Repair Program provides rehabilitation grants, up to a maximum of \$25,000, in target areas for low to moderate income, single-family owner-occupied Gary homeowners. Eligible repairs (but not an all-inclusive list) include: Roof, plumbing, HVAC, and electrical. Target Areas are: Aetna, Emerson, Horace Mann, and University Park. Senior Rehabilitation Program provides rehabilitation grants, up to a maximum of \$25,000, city-wide for low to moderate income, single-family owner-occupied Gary senior homeowners 62 yrs. of age or older. Eligible repairs (but not an all-inclusive list) include: Roof, plumbing, HVAC, electrical, and disabled accessibility. Neighborhood Rehabilitation Program: Program provides for the rehabilitation of two (2) properties in the University Park Area, acquired under the NSP1 and NSP3 programs, to be sold to low to moderate income persons.

Other Actions to Foster and Maintain Affordable Housing

The City of Gary has had a disproportionate increase in foreclosures during this stressful time. The City of Gary has one of the highest rates of foreclosures in the State of Indiana. In 2013, the City of Gary, through the Community Development Division received \$129,690 in Hardest Hit Funds to assist homeowners facing foreclosure, to prevent mortgage delinquency for individuals that have lost their jobs, at no fault of their own, reinstatement/recast/loan modification of mortgages for homeowners that have experienced other hardships, such as divorce, death of a spouse, military, medical issues and reduction of involuntary loss of income and provide preventive foreclosure and rental counseling services. This funding was renewed in 2016 - 2017 in the amount of \$99,000 for the year and the Hardest Hit Fund program was discontinued as of June 30, 2017. Funds were available to anyone living in the State of Indiana and we serviced the Lake County, Indiana area. We would accept walk-in homeowners but most of our clientele came from referrals received during January 1, 2016 to June 30, 2017, which were provided by the Indiana Foreclosure Prevention Network through Indiana Housing Community Development Authority (IHCDA). During the period of January 1, 2016 to June 30, 2017, we received a total of 253 referrals. Eighty four homeowners had success in receiving the Hardest Hit funds in mortgage assistance to reinstate their mortgages and receive up to two years monthly mortgage assistance or funding up to \$30,000 maximum for the program. Two trial modifications, 2 Permanent modifications, 4 Declined by the Underwriter, 6 Lender review, 4 files on Hold, 87 Cancelled/Closed files. There are approximately 64 open files.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	GARY
Organizational DUNS Number	196116268
EIN/TIN Number	356001040
Identify the Field Office	INDIANAPOLIS
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Indiana Balance of State

ESG Contact Name

Prefix	Miss
First Name	Arlene
Middle Name	D
Last Name	Colvin
Suffix	0
Title	Community Development Director

ESG Contact Address

Street Address 1	839 Broadway
Street Address 2	Suite 302N
City	Gary
State	IN
ZIP Code	46402-2419
Phone Number	2198815075
Extension	0
Fax Number	0
Email Address	acolvin@ci.gary.in.us

ESG Secondary Contact

Prefix	Ms
First Name	Evelyn
Last Name	Aponte
Suffix	0
Title	Compliance Manager
Phone Number	2198815075
Extension	6770
Email Address	eaponte@ci.gary.in.us

CAPER

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2. Reporting Period—All Recipients Complete

Program Year Start Date 01/01/2017
Program Year End Date 12/31/2017

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: GARY

City: Gary

State: IN

Zip Code: 46402, 2419

DUNS Number: 196116268

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Unit of Government

ESG Subgrant or Contract Award Amount: 20302

Subrecipient or Contractor Name: GARY COMMISSION FOR WOMEN

City: Gary

State: IN

Zip Code: 46402, 2414

DUNS Number: 780268533

Is subrecipient a victim services provider: Y

Subrecipient Organization Type: Unit of Government

ESG Subgrant or Contract Award Amount: 20698

Subrecipient or Contractor Name: CRISIS CENTER

City: Gary

State: IN

Zip Code: 46403, 3921

DUNS Number: 843342452

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 104100

Subrecipient or Contractor Name: CATHOLIC CHARITIES DIOCESE OF GARY, INC.

City: Gary

State: IN

Zip Code: 46402, 2906

DUNS Number: 827145652

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Faith-Based Organization

ESG Subgrant or Contract Award Amount: 56000

Subrecipient or Contractor Name: CONTINUUM OF CARE OF NWI

City: Gary

State: IN

Zip Code: 46402, 2414

DUNS Number: 171507770

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 25000

Subrecipient or Contractor Name: Continuum of Care Network (Rapid Re-Housing)

City: Gary

State: IN

Zip Code: 46402, 2414

DUNS Number: 171507770

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 44615

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 16 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 17 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 18 – Shelter Information



4d. Street Outreach

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 19 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 20 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	
Female	
Transgender	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 21 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	
18-24	
25 and over	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 22 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans				
Victims of Domestic Violence				
Elderly				
HIV/AIDS				
Chronically Homeless				
Persons with Disabilities:				
Severely Mentally Ill				
Chronic Substance Abuse				
Other Disability				
Total (unduplicated if possible)				

Table 23 – Special Population Served

CR-70 -- ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	0
Total Number of bed-nights provided	0
Capacity Utilization	0.00%

Table 24 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

Most ESG subrecipients were continuing to expend 2015 and 2016 ESG funds in 2017. The City of Gary, through their ESG subrecipients, reduced the length of homelessness for persons through referrals provided to the Continuum of Care. All persons referred to the Continuum of Care are provided information on other resources that may be able to provide assistance for homeless persons or for those "at risk of homelessness". ESG expenditures were mostly used to assist Emergency Shelter operations and Rapid Re-Housing.

In, 2017, the Continuum of Care received several referrals for homeless individuals and/or families from the Gary Commission for Women for financial assistance and/or housing relocation and stabilization services through the rapid rehousing program. The homeless individuals were either at the shelter or their time expired for residing at the transitional housing facility. There were 7 individuals that moved into permanent housing, through services provided by the Continuum of Care, once exited from the Ark transitional housing facility.

Catholic Charities provided 130 persons with homeless prevention services. Rental Assistance was provided to 30 households and utility assistance was provided to 24 households. Gary Commission for Women provided shelter services to 268 persons of which 145 were homeless and 123 were victims of domestic violence. The Crisis Center provided shelter services to 256 runaway and/or homeless youth. Most of the persons served with ESG funding had either both alcohol and drug abuse, some type of mental illness, or were persons with domestic violence history.

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2015	2016	2017
Expenditures for Rental Assistance	8,390	37,750	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	7,993	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	8,390	45,743	0

Table 25 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2015	2016	2017
Expenditures for Rental Assistance	22,961	37,993	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	1,073	1,697	0
Expenditures for Housing Relocation & Stabilization Services - Services	4,615	1,538	0
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	28,649	41,228	0

Table 26 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2015	2016	2017
Essential Services	0	0	0
Operations	16,789	57,722	0
Renovation	0	0	0

Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	16,789	57,722	0

Table 27 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2015	2016	2017
Street Outreach	0	0	0
HMIS	12,164	20,799	0
Administration	14,243	5,050	0

Table 28 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2015	2016	2017
	80,235	170,542	0

Table 29 - Total ESG Funds Expended

11f. Match Source

	2015	2016	2017
Other Non-ESG HUD Funds	0	0	0
Other Federal Funds	0	0	0
State Government	0	0	0
Local Government	0	0	0

Private Funds	57,601	141,583	0
Other	8,390	17,570	0
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	65,991	159,153	0

Table 30 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2015	2016	2017
	146,226	329,695	0

Table 31 - Total Amount of Funds Expended on ESG Activities